

# PLYMOUTH2020 GOVERNANCE CHANGES

Update for Children and Young People's Trust Board



## PROVIDING LEADERSHIP AND GOVERNANCE TO ACHIEVE THE PLYMOUTH VISION.

Nationally this has been an unstable time for partnership working as organisations react to their environmental changes. This paper outlines the strategic response of the Plymouth2020 partnership to these external changes, the direction being taken by partnership groups to meet the City vision and a more detailed overview of emergent governance changes in the form of the Health and Wellbeing Board Development Group.

**In the last 9 months** there have been substantial changes in the landscape that the Plymouth2020 partnership is working in. For example, Local Economic Partnerships are now in place and our reformed Growth Board has emerged to champion Plymouth's progress. The healthcare environment has changed dramatically with substantial organisational changes happening as well as a need to develop a Health and Wellbeing Board.

In many other areas these new bodies are becoming the primary delivery vehicles for improving outcomes for place and people and other areas have abolished or reduced the frequency of wider LSP arrangements. Plymouth2020 has made significant progress against its original aims in a number of areas and has been functioning as a partnership incorporating the views of the private, public and voluntary and community sectors to collaborate to make Plymouth one of Europe's finest most vibrant waterfront cities where an outstanding quality of life is enjoyed by all. The Executive and Board have endorsed the value of continuing to act as a partnership group.

**The Plymouth2020 focus** in the last twelve months has been around developing integrated planning approaches across the major public sector bodies. This has led to the inaugural Plymouth report and for the first time a set of four priorities adopted by the partnership and its constituent agencies. The second major area of focus has been on interpreting, responding to and shaping the changing national context – for example, responding to the recession, understanding and mitigating against the impact of budget cuts and changes in organisational and governance formats such as the abolition of GOSW and RDA.

The Plymouth2020 Executive group have taken stock of the priorities of the main partnership groups and is starting to understand the blocks and levers we need to use to achieve our vision. The partnership groups have gathered momentum across key sectors and have a clear focus moving forward as the table overleaf shows.

## Headline action plans for Plymouth 2020 Board

Strategic Activities	Lead Delivery Partnership
<b>Deliver Growth</b>	
Stimulate local economy by rebalancing the economy	Growth
Stimulate local economy by supporting growth in key sectors	Growth
Deliver the spatial vision for the City	Growth
Equip young people with skills, knowledge and opportunities to make a successful transition to adulthood	Children's Trust
Strengthen the cultural sector	Culture
Support the future growth of STEM industries by encouraging interest within local community	Wise
<b>Raise Aspiration</b>	
Improve higher level skills retention	Wise
Encourage employability and entrepreneurship	Wise
Reduce crime and anti-social behaviour	Safe and Strong
Support lifelong learning	Wise
Promote culture led regeneration	Culture
Deliver a series of high profile cultural events (Americas Cup, BAS7, Mayflower 400)	Culture
Improve levels of achievement for all children and young people	Children's Trust

Strategic Activities	Lead Delivery Partnership
<b>Reduce Inequalities</b>	
Move from treating illness to preventing (takes cash out)	Health and Wellbeing
Provide all children with the best possible start to life	Children's Trust
Tackle child poverty	Children's Trust
Reduce health inequalities through collaboration	Health and Wellbeing
Support those people not engaged in the economy	Growth
<b>Provide Value for Communities</b>	
Locality working	Safe and Strong
Maximising city's projects and assets (educational value)	Wise
Equality and diversity – system-wide	Safe and Strong
Enhanced engagement of 3 <sup>rd</sup> sector	Safe and Strong
Tackle risk-taking behaviour through localities	Children's Trust

The Plymouth 2020 Executive group has identified four major elements of the combined workplan that need to be regularly considered to help us to forge ahead. These are:

- Increasing the number of jobs in the city (attracting new business and growing the contribution of our existing businesses)
- Getting people into work (tackling child poverty and worklessness)
- Reducing alcohol harm (reconciling alcohol harm with a flourishing night time economy)

- Celebrating Plymouth as a City (including learning from major events such as America's Cup)

The Executive group has also identified where individual partnerships can gain from working together more closely for example – Wise, Children's Trust and Growth are jointly and separately dealing with apprenticeships. This provides a valuable opportunity to escalate issues affecting children and families and to support other partnerships in delivering the new city focus, for example by understanding business' needs in terms of employability of young people.

Children and young people are represented at both the Plymouth2020 Board and Executive by:

Board - Cabinet member for children and young people (Cllr Mrs Sam Leaves)

Board – Elected representative of Community and Social Action Plymouth (Mark Bignell)

Executive - Director of Services for Children and Young People

**Finally, the Health and Wellbeing Development Group** has been established and held its first meeting on the 2 November 2011. The group has been formed in response to the early implementer programme for Health and Wellbeing boards. The development group is not an official committee and is not the Health and Wellbeing Board in shadow form.

The development group is taking the lead on the development of the shadow Health and Wellbeing Board which we expect to be in place by April with the Board becoming statutory in 2013. The Health and Social Care Bill is nearing the end of its passage through parliament, however the statutory instruments which will provide guidance on the constitution of Health and Wellbeing Boards will not be available until Autumn 2012. The development group approach allows for structures, membership and other governance issues to be informally tested and will allow for greater flexibility in the preparation for the statutory board. The group is chaired by the cabinet member for health and adult social care and is supported by city council officers.

The development group will be guided by the following principles, group members will –

- Acknowledge the shared commitment to improve and maintain the health and wellbeing of all those who live and work in Plymouth
- Operate an 'open border policy' to ensure that organisational boundaries are not a hindrance to the development of the Health and Wellbeing Board and improved integrated commissioning
- Acknowledge that the sharing of knowledge and data will be essential to the development of an effective Health and Wellbeing Board and associated Health and Wellbeing Strategy
- Respect existing effective local structures
- Ensure that all recommendations are formed from a clear and robust evidence base

## **Recommendations**

Board members note the context in which the Children's Trust is operating. Partner organisations to consider opportunities for supporting other areas of the Plymouth vision and highlight areas of concern for escalation to the Executive group or other partnership groups via nominees.

Board members note the progress of the Health and Wellbeing Development Group